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DIRECTORATE FOR FINANCIAL AND ENTERPRISE AFFAIRS
COMPETITION COMMITTEE

Cancels & replaces the same document of 3 November 2026

Global Forum on Competition

Draft Agenda: Global Forum on Competition

10-11 December 2026
Paris, France

The 25th meeting of the Global Forum on Competition will be held on 10-11 December 2026 in Room 9 of the OECD Conference Centre, 2 rue André Pascal, 75116 Paris.

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Agenda for the 25th OECD Global Forum on Competition

Thursday 10 December 2026
OPENING SESSION

09:00 – 09:30 Welcome Coffee

09:30 – 10:30 CET

- **Opening Remarks by Mathias Cormann,** OECD Secretary-General
- **Welcome Remarks by Carmine Di Noia**, Director, Directorate for Financial and Enterprise Affairs, OECD
- **Keynote Address by Odile Renaud-Basso**, President, European Bank for Reconstruction and Development (EBRD)
- **Closing Remarks by Benoît Cœuré**, Chair, OECD Competition Committee

SESSION I: STRONG COMPETITION INSTITUTIONS: INDEPENDENCE RELEVANCE AND PUBLIC TRUST

10:30 – 12:45 CET

What makes a competition institution strong, relevant and trusted in today's world? Competition authorities operate in an increasingly complex economic and political environment. Their effectiveness depends not only on the powers entrusted to them by law, but also on their ability to exercise those powers with integrity, accountability and public legitimacy. This session will explore how competition authorities can preserve their independence while remaining accountable to the societies they serve, how they can adapt to changing environment while remaining faithful to their legal mandate, and how they can build and maintain public trust over time.

Moderator: Benoît Cœuré, Chair, OECD Competition Committee

Speakers:

- **Judge Dennis Davis**, Former President of the Competition Appeal Court of South Africa
- **Andrew N. Ferguson**, Chairman, Federal Trade Commission, United States
- **Andrea Marvan**, Chairwoman of the National Antitrust Commission, Mexico, and Chair of the International Competition Network (ICN)
- **Margarida Matos Rosa**, Senior Consultant, Compass Lexecon and Former President of the Portuguese Competition Authority
- **Odile Renaud-Basso**, President, European Bank for Reconstruction and Development (EBRD)

12:45-13:00 Official photo & 13:00-15:00 Lunch break

SESSION II: NEW DEVELOPMENTS IN MERGER REMEDIES

15:00 – 17:45 CET

As merger control evolves in increasingly complex and dynamic markets, effective remedies remain a critical tool for preserving competition and ensuring that transactions can proceed without harming market outcomes. This session will provide an overview of the most significant recent developments shaping merger remedies across the world, including evolving expectations and practical challenges. The session will be organised in two parts: a plenary session and two breakout sessions. The breakout sessions will explore with greater detail the most recent developments in merger remedies, focusing on the principles underpinning merger remedies, as well as on practical aspects of remedy design, such as timing considerations and interaction with parties.

Documentation:

Call for contributions & Issues Note: DAF/COMP/GF(2026)1

Australia - DAF/COMP/GF/WD(2026)19

BIAC - DAF/COMP/GF/WD(2026)20

Costa Rica - DAF/COMP/GF/WD(2026)21

Croatia- DAF/COMP/GF/WD(2026)22

Greece - DAF/COMP/GF/WD(2026)23

Israel - DAF/COMP/GF/WD(2026)24

Japan - DAF/COMP/GF/WD(2026)25

Korea - DAF/COMP/GF/WD(2026)48

Mexico - DAF/COMP/GF/WD(2026)26

Pakistan - DAF/COMP/GF/WD(2026)27

Portugal - DAF/COMP/GF/WD(2026)28

Romania – DAF/COMP/GF/WD(2026)57

Saudi Arabia - DAF/COMP/GF/WD(2026)51

Slovenia - DAF/COMP/GF/WD(2026)29

Spain - DAF/COMP/GF/WD(2026)30

United Kingdom - DAF/COMP/GF/WD(2026)31

United States - DAF/COMP/GF/WD(2026)32

Summaries of contributions - DAF/COMP/GF/WD(2026)33

Plenary Session – CC9

15:00 – 16:00 CET

Moderator: Eduardo Barros Vasconcellos, President, National Competition Commission of Paraguay

Speakers:

- **Mirta Kapural**, President, Croatian Competition Agency
- **Takako Onoki**, Counsel, White & Case LLP
- **Wolfgang Nothhelfer**, Partner, Nocon Partners

16:00-16:15 Coffee break

Breakout Sessions – Rooms CC9 and Room C Château

16:15 – 17:15 CET

Break-out session 1: Principles of merger remedies [tbc]

- **Moderator: Eduardo Barros Vasconcellos**, President, National Competition Commission of Paraguay
- **Speaker: Takako Onoki**, Counsel, White & Case LLP

Break-out session 2: Practical aspects of remedy design [tbc]

- **Moderator: Mirta Kapural**, President, Croatian Competition Agency
- **Speaker: Wolfgang Nothhelfer**, Partner, Nocon Partners

back to the Plenary Session – CC9

17:30 – 17:45 CET

Conclusions and closing remarks.

18:00-19:30 – Reception – Château de la Muette, OECD

Friday 11 December 2026

REGIONAL COMPETITION INITIATIVES: WORK PROGRAMMES AND RECENT DEVELOPMENTS

09:30 – 10:15 CET

The OECD Competition Division has four regional competition initiatives: the Regional Centre for Competition in Eastern Europe and Central Asia, based in in Hungary, serving 17 jurisdictions; the Regional Centre for Competition in Asia-Pacific, based in Korea, providing training for authorities and policymakers from 26 jurisdictions; the Regional Centre for Competition in Latin America and the Caribbean, based in Peru, which organises capacity-building activities involving 25 jurisdictions; and the Regional Competition Programme for the Middle East and North Africa based in Saudi Arabia providing training for authorities and policymakers from 18 jurisdictions.

The GFC will hear presentations of the programmes of work of the four regional initiatives for 2027.

Moderator: Ori Schwartz, Head of the Competition Division, OECD

10:15-10:30 Coffee break

SESSION III: EXPLOITATIVE ABUSES

10:30 – 13:00 CET

This session will examine how competition authorities and policymakers across Global Forum jurisdictions address exploitative conduct. It will explore the key characteristics of such behaviour and its potential harm to competition, including the arguments for more proactive enforcement as well as those favouring a more cautious approach. Drawing on a Secretariat background paper, the discussion will also cover the different legal and regulatory approaches used across jurisdictions, including competition law enforcement, rules on superior bargaining positions, and sector-specific regulation. Finally, the session will consider the various theories of harm that may be used to assess exploitative conduct, with a view to identifying recent developments, common challenges, and emerging trends.

Moderator: Ravneet Kaur, Chair, Competition Commission of India (CCI)

Speakers:

- **Hwang Lee**, Professor/Former Dean, Korea University School of Law
- **Anne Witt**, Professor of Law, EDHEC Augmented Law Institute Researcher (virtually)

Documentation:

Call for contributions: DAF/COMP/GF(2026)2

Background Note DAF/COMP/GF(2026)4

Contributions from:

Armenia – DAF/COMP/GF/WD(2026)62

Australia - DAF/COMP/GF/WD(2026)34

Belgium - DAF/COMP/GF/WD(2026)35

BIAC - DAF/COMP/GF/WD(2026)53

Brazil – DAF/COMP/GF/WD(2026)59

Chile - DAF/COMP/GF/WD(2026)36

Croatia - DAF/COMP/GF/WD(2026)37

European Union - DAF/COMP/GF/WD(2026)38

Germany - DAF/COMP/GF/WD(2026)39

Greece - DAF/COMP/GF/WD(2026)47

Hungary - DAF/COMP/GF/WD(2026)40

Israel - DAF/COMP/GF/WD(2026)61

Japan - DAF/COMP/GF/WD(2026)41

Korea - DAF/COMP/GF/WD(2026)49

Portugal - DAF/COMP/GF/WD(2026)42

Saudi Arabia - DAF/COMP/GF/WD(2026)52

Slovak Republic - DAF/COMP/GF/WD(2026)43

Sweden - DAF/COMP/GF/WD(2026)44

Ukraine - DAF/COMP/GF/WD(2026)45

Summaries of contributions - DAF/COMP/GF/WD(2026)46

13.00 – 14:30 Lunch break

SESSION IV: ASSESSING THE IMPACT OF COMPETITION AUTHORITIES' ACTIVITIES

14:30 – 17:00 CET

Competition authorities around the world face increasing expectations to demonstrate the value and effectiveness of their activities. Assessing the impact of competition enforcement, advocacy and market studies is essential to strengthen accountability, inform strategic decision-making and communicate the benefits of competition policy to governments, businesses and consumers. Building on recent OECD work to update the 2014 Guidance on assessing the impact of competition authorities' activities, this session will explore practical approaches to measuring both expected and realised outcomes of competition interventions. It will discuss the strengths and limitations of existing methodologies, emerging practices across jurisdictions, and the challenges of capturing broader effects such as deterrence, innovation and productivity.

Moderator: Natalie Harsdorf, Chair, Working Party N°2 on Competition and Regulation

Speakers

- **John Davies**, Member, Regulatory Policy Committee, United Kingdom
- **Hwa Ryung Lee**, Professor, Sejong University

Documentation:

Call for contributions: DAF/COMP/GF(2026)3

Background Note DAF/COMP/GF(2026)5

Contributions from:

BIAC - DAF/COMP/GF/WD(2026)1

Brazil – DAF/COMP/GF/WD(2026)60

Canada - DAF/COMP/GF/WD(2026)2

Chile - DAF/COMP/GF/WD(2026)3

Costa Rica - DAF/COMP/GF/WD(2026)4

European Union - DAF/COMP/GF/WD(2026)5

Greece - DAF/COMP/GF/WD(2026)6

Hungary - DAF/COMP/GF/WD(2026)7

Ireland - DAF/COMP/GF/WD(2026)8

Italy - DAF/COMP/GF/WD(2026)9

Iceland - DAF/COMP/GF/WD(2026)54

Japan - DAF/COMP/GF/WD(2026)10

Lithuania - DAF/COMP/GF/WD(2026)11

Mexico - DAF/COMP/GF/WD(2026)12

New Zealand - DAF/COMP/GF/WD(2026)13

Romania - DAF/COMP/GF/WD(2026)63
Saudi Arabia – DAF/COMP/GF/WD(2026)50
Somalia - DAF/COMP/GF/WD(2026)18
South Africa - DAF/COMP/GF/WD(2026)56
Slovak Republic – DAF/COMP/GF/WD(2026)58
Spain - DAF/COMP/GF/WD(2026)14
Chinese Taipei - DAF/COMP/GF/WD(2026)15
Türkiye – DAF/COMP/GF/WD(2026)55
United States - DAF/COMP/GF/WD(2026)16
Summaries of contributions - DAF/COMP/GF/WD(2026)17

OTHER BUSINESS AND PROPOSALS FOR FUTURE WORK

17:00 – 17:15 CET

Benoît Cœuré, Chair, OECD Competition Committee