The Challenges of a More Effective and Essential Service Delivery and Sustainable Development in Palestine:

What are the Options?
Challenges

Local Government Units:

• **Territorial Fragmentation, Movement and Access Restrictions**
  (Areas A, B & C, East Jerusalem and Gaza)

• **Insufficient Financial Resources and Allocation of Resources**
  (LGU revenues less than 5 percent of GDP/ predictability of transfers /
  deviation between planned and executed budgets)

• **Sovereignty and Legitimacy, Cohesion**
  (Political Participation, Responsiveness)

• **Administrative Urban-Rural divide, fragmented LGU landscape**
  (Spatial and development planning, Capacity gap)
# Service Delivery and SDGs

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<tr>
<th>SDG 11 - what</th>
<th>SDG 16 – how</th>
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<td><img src="image" alt="SDG 11" /></td>
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| **Make cities and human settlements inclusive, safe, resilient and sustainable**  
Support positive economic, social and environmental links between urban, peri-urban and rural areas by strengthening national and regional development planning | **Develop effective, accountable and transparent institutions at all levels**  
Ensure responsive, inclusive, participatory and representative decision-making at all levels |

- National Policy Agenda and Sector Strategies
- Shrinking ODA commitments
Potential Avenues & Options: Planning Reform

More strategic orientation towards human development and more cohesive and integrated planning systems

- **Strategic Development and Investment Plans:** Development planning linked to budgeting, community participation, SDIPs better linked to spatial plans, Coordination horizontally and vertically. Unified methodology.

- **Spatial Data Infrastructure:** Standards for data collection and data sharing amongst relevant institutions

- **Big Data** (e.g. GeoMOLG)
Potential Avenues & Options: Citizen-State Relations

Stronger Responsiveness and Improved Accountability

• Democratic legitimation, Transparency, Citizen Engagement and Closed Feedback loops

• Readable Budgets

• Dooz and Social Media to enhance responsiveness (337,000 likes, 1,000,000 visits, citizen journalism and dialogue)
Potential Avenues & Options: Resources

Match financial needs with predictable sources and incentivize performance

- **Increase own source-revenues**
  By-laws, trust and willingness to pay, enforcement

- **Make transfers more predictable**
  Horizontal equilization and shared taxes

- **Property Tax**
  Collection base and collection efficiency

- **Access to finance and conditional grants incl. maintenance**
  (MDLF and e.g. MDP, LGSIP, lending)
Potential Avenues & Options: Developmental Approach

Utilize good practices in Palestine and closer link investments with policy objectives

• **Institutionalizing and Up-Scaling**
  Developmental approach rather than individual interventions

• **Linking policy objectives with resources**
  Align funding with policy objectives

• **Utilize performance based approaches and intermediary agencies**
  MDLF, MDP, donor coordination and alignment
Thank you!