**Positive developments**

- Between 2016 and 2017, ESCWA improved the ratings for two indicators: Strategic Planning (PI3) and Resource Allocation (PI9).

- ESCWA is now ‘meeting’ or ‘exceeding’ requirements for an impressive 93 percent of all indicators.

- Significantly, with the gains made between 2016 and 2017, ESCWA is now ‘exceeding’ requirements in 13 indicators out of 15.

ESCWA’s exceptional performance in historically weak areas of performance, such as resource tracking and allocation, is particularly noteworthy.

**Gains in performance**

<table>
<thead>
<tr>
<th>2016</th>
<th>2017</th>
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</thead>
<tbody>
<tr>
<td>Meeting</td>
<td>Exceeding</td>
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<tr>
<td>PI 3: Strategic Planning</td>
<td></td>
</tr>
<tr>
<td>Meeting</td>
<td>Exceeding</td>
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<tr>
<td>PI 9: Resource Allocation</td>
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</tbody>
</table>

**Areas for improvement:**

UN Women encourages ESCWA to focus on the only area that is currently rated as ‘approaches’ requirements:

- **Gender Architecture and Parity**

To accelerate performance in this area, entities are encouraged to develop and implement an implementation plan for the System-wide Strategy on Gender Parity, adopted in 2017.
Comprehensive Analysis (by entity type and year)

**Aggregated performance in 'meets/exceeds' ratings (2017)**

- **93%** ESCWA
- **67%** Secretariat
- **64%** UN System

Commendably, ESCWA is outperforming the overall Secretariat and the UN System as a whole in “exceeds” and “meets” ratings, registering a combined total of 93 percent compared to 67 percent and 64 percent, respectively.

ESCWA has also eliminated both “missing” and “not applicable” ratings. The Secretariat and the Overall UN System reports 14 per cent and 12 per cent of ratings respectively as “missing” and “not applicable”.

**Ratings for all Performance Indicators: 2012 - 2017**

- **13%** in 2012
- **93%** in 2017

ESCWA went from 'meeting' or 'exceeding' 13 percent of all indicators in 2012 to 93 percent in 2017, a significant increase of 80 percentage points.